

True upsides remain large and real

- Upsides on U.S. AI from multiple gas-fired and renewable projects
- THB136.2b (67% on share price) upside on 30% investment in CDI
- Maintain BUY and a SoTP TP of THB155

24% upside to our TP

Since our latest report on 28 Aug-25, EGCO's share price has risen by 10% to reach THB124.5 on 8 Oct-25 towards our TP of THB155. We believe investors now begin to "price in" EGCO's three key catalysts into its share price and likely to drive share price up further in the next few months. We hence recommend BUY EGCO for an 24%.

US AI demand growth is still in the bag

EGCO has 272Mwe Linden gas-fired power plant located in the PJM Interconnection area where demand growth surpassing supply at the greatest margin in the entire US power submarkets. While Linden has already locked in most of its power sales at predetermined tariff, there is still 20-30% upside to the 10x higher capacity payment in PJM, which jumps to USD270/MW-day in June May 2025-May 2026 and will rise further to USD320/MW0-day in June 2026-May 2027.

Recent acquisition of Apex further strengthens US foothold

On top of Linden's upside, EGCO in Jun-25 also timely gains more upsides from the 49%-stake acquisition of APEX Pinnacle II, which comprises 126MW Downeast wind farm and 125MW Wheatborough solar project. APEX is a developer an operator of renewable projects in U.S. with a projected 2.7GW (+1.7GW y-y) in 2026.

THB136.2b gain from investment in CDI

EGCO's 30% stake investment in Chandra Daya Investasi Tbk PT (CDI) is now worth THB136.2b vs EGCO's original cost of THB6.8b, implying an unrealized gain THB258.8/share of EGCO or 67% higher than our SoTP TP of THB155 and 108% upside to EGCO's market price of THB124.5 on 8 Oct-25. We believe this could be one of the key catalysts for EGCO's share price as the CDI market price.

A revitalized power play on overseas growth roadmap

We maintain BUY at our SoTP TP of THB155, premised on upsides from EGCO's gas-fired and renewable power plants in the U.S. and the humongous unrealized gain of THB136.2b in its 30% investment in CDI. EGCO's continued growth trajectory is also much more agile, resilient, and visible than in the past, considering that its growth strategy focuses on overseas projects. Last but not least, EGCO's dividend yield of 5+% is highly attractive against the backdrop of interest rate downtrends in the U.S. and Thailand.

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ESG Rating : AA

CG Rating : ▲▲▲▲▲

BUY

Target Price 12M (THB)	155.00
VS. BB Consensus TP (%)	+18.1%
Share Price (THB)	124.50
Upside/Downside	+24.5%

Share Data

Market Cap (THB m)	65,544.89
Par (THB)	10.00
Free Float (%)	50.00
Issued shares (m shares)	526.5

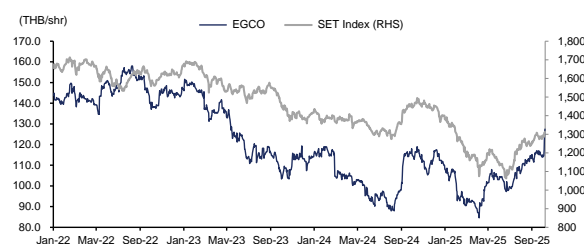
Financial forecast

YE Dec (THB m)	2024	2025E	2026E	2027E
Revenue	40,317	41,500	44,089	45,482
Net profit	5,411	8,653	9,632	12,213
Core net profit	9,283	8,653	9,632	12,213
vs Consensus (%)		(0.8)	16.0	40.5
Net profit growth (%)	164.6	59.9	11.3	26.8
Core net profit growth (%)	6.3	(6.8)	11.3	26.8
EPS (THB)	10.28	16.44	18.30	23.20
Core EPS (THB)	17.63	16.44	18.30	23.20
Chg from previous (%)		0.00	0.00	0.00
DPS (THB)	6.50	6.57	7.32	9.28
P/E (x)	11.38	7.57	6.80	5.37
P/BV (x)	0.59	0.60	0.57	0.53
ROE (%)	8.87	8.09	8.56	10.22
Dividend yield (%)	5.56	5.28	5.88	7.45

Source: Financial Statement and Globlex securities

Share Price Performance (%)

	1M	3M	6M	YTD
Stock	11.66	21.46	43.10	6.41
Market	8.34	3.85	17.84	14.18
12M High/Low (THB)				128.50 / 85.00



Major Shareholders (%) as of 8 Sep 2025

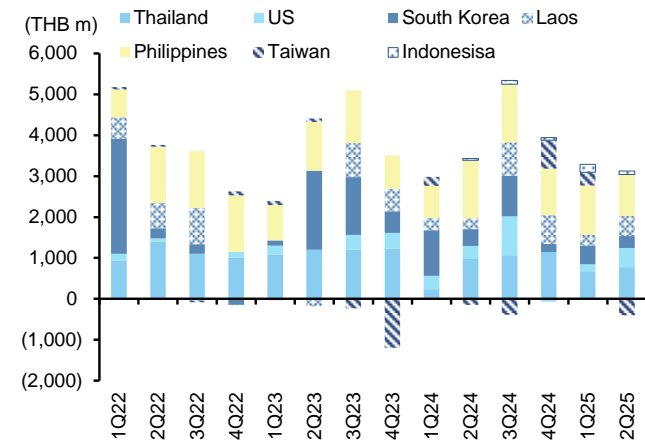
Electricity Generating Authority of Thailand	25.41
Tepdia Generating B.V.	22.42
Electricity Generating Authority of Thailand Saving And Credit Cooperative Ltd.	6.20

Company Profile

The Company operates as a holding company with its main business in 1) Operating power plants and supply electricity through independent power producer (IPP) and small power producers (SPP), 2) Providing operation, maintenance, engineering and construction services to power plants, petrochemical plants, oil refineries and other industries

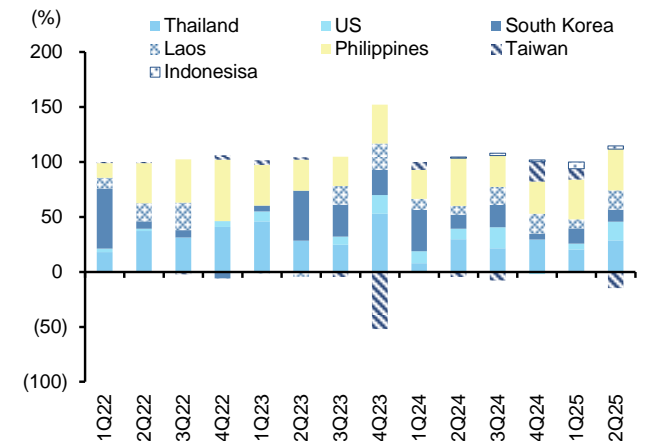
Source: SETSMART, SET

Exhibit 1: Operating Profit (Loss) breakdown by country



Sources: EGCO, Globlex Research

Exhibit 2: Operating Profit (Loss) breakdown by country (%)



Sources: EGCO, Globlex Research

Exhibit 3: CDI investment

CDI investment		
CDI	194	USD m
CAP	6,800	THB m
Stake	30	%
Exchange rate (9 Oct-25)	507.63	THB/IDR
Number of shares	32.7	m shares
Share price	2,220	IDR/share
IPO price	190	IDR/share
Acquisition date	12-Dec-23	
IPO date	9-Oct-24	
Market value	72,606.4	IDR m
Market value	143.0	THB b
Cost	6.8	THB b
Unrealized gain	136.2	THB b
# shares outstanding	526.5	m shares
Unrealized gain	258.8	THB/share
TP	155.0	THB/share
Market price (9 Oct-25)	125	THB/share
% upside to TP	67	%
% upside to TP	108	%

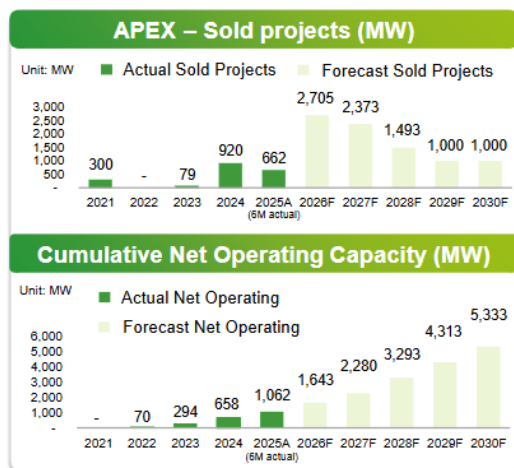
Sources: CDI; EGCO; Globlex Research

Exhibit 4: CDI share price



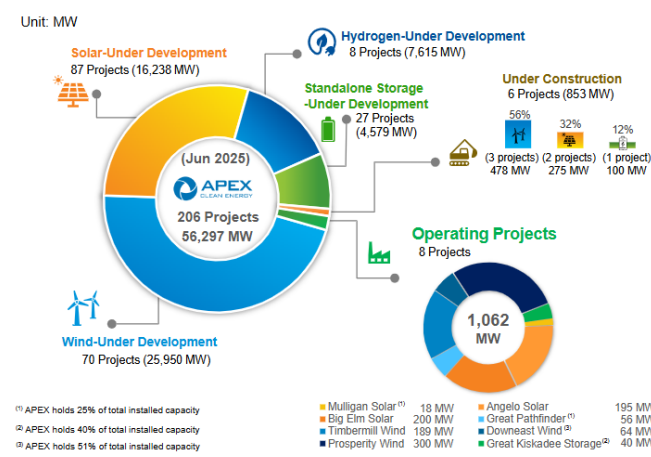
Sources: Google.com

Exhibit 5: APEX – sold and operating projects



Sources: EGCO

Exhibit 6: APEX portfolio



Sources: EGCO

Exhibit 7: EGCO's SoTP valuation

Cost of equity assumptions (%)			Cost of debt assumptions (%)		
Risk free rate		2.3	Pretax cost of debt		
Market risk premium		8.5	Marginal tax rate		
Stock beta		0.91			
Cost of equity, Ke		10.0	Net cost of debt, Kd		
Weight applied		25.0	Weight applied		
WACC (%)		5.8			
DCF valuation estimate	% holding	Equity capacity	THB m	THB/share	Comments
IPP					
KEGCO (2013) - Cogen1	100%	930	27,668	52.6	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
BLCP (1998) - Coal	50%	734	3,064	5.8	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
GPG (2005) - Cogen1	50%	673	3,923	7.5	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
SPP					
EGCO Cogen (2003) - Cogen1	80%	94	1,590	3.0	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
KLU (2015) - cogen1	100%	102	3,661	7.0	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
BPU (2015) - cogen1	100%	215	6,815	12.9	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
Renewable					
GYG (Biomass, 2007)	50%	10	1,322	2.5	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
NED-wsp (Solar, 2011)	63%	6	312	0.6	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
NED (Solar, 2010)	63%	35	1,339	2.5	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
SPP 2 (Solar, 2010)	100%	8	534	1.0	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
SPP 3 (Solar, 2010)	100%	8	534	1.0	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
SPP 4 (Solar, 2010)	100%	6	402	0.8	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
SPP 5 (Solar, 2011)	100%	8	526	1.0	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
GPS (Solar, 2011)	60%	16	1,394	2.6	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
Solar co (Solar, 2013)	49%	28	2,398	4.6	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
CWF (Wind, 2014)	90%	72	4,016	7.6	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
TWF (Wind, 2012)	90%	6	373	0.7	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
Overseas					
QPL (Coal, Philippines, IPP)	100%	460	27,397	52.0	WACC 8%, RF 4.1%, RPM 7.8%, zero terminal growth
NTPC (Hydro, Mar-11)	35%	375	9,972	18.9	WACC 8%, RF 4.1%, RPM 7.8%, zero terminal growth
BRWF (Wind, Australia)	100%	113	3,986	7.6	WACC 6%, RF 6%, RPM 5%, zero terminal growth
XPCL, Laos (Hydro, COD 2019)	13%	160	5,068	9.6	WACC 6%, RF 6%, RPM 5%, zero terminal growth
NT1PC, Laos (Hydro, COD 2022)	25%	129	10,956	20.8	WACC 6%, RF 6%, RPM 5%, zero terminal growth
SBPL, Philippines (Oct, 2019)	49%	223	6,918	13.1	WACC 8%, RF 4.1%, RPM 7.8%, zero terminal growth
Paju, Korea (Gas, Feb 2017)	49%	893	21,968	41.7	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
Yunlin (Wind, Taiwan) (2021-22)	25%	18	907	1.7	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
APEX (Solar, US) (2022)	17%	12	699	1.3	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
Linden (Cogen, US)	28%	272	6,954	13.2	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
Gangdong (South Korea, 2020)	49%	10	519	1.0	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
Pinnacle (solar&wind, US)	49%	123	5,455	10.4	WACC 6.2%, RF 2.3%, RPM 8.5%, zero terminal growth
Infrastructure					
TPN oil pipeline	43%		4,048	7.7	WACC 5.9%, RF 2.3%, RPM 8.5%, zero terminal growth
Cash			35,438	67.3	At end-2025E
Debt			(113,617)	(215.8)	At end-2025E
Minorities			(267)	(0.5)	At end-2025E
Residual ordinary equity			81,601	155	

Sources: Globlex Research

Balance sheet (THB m)					
Year ending Dec	2023	2024	2025E	2026E	2027E
Current assets					
Cash & ST investment	28,862	35,438	31,825	28,812	27,894
Account receivable	6,523	5,685	5,685	5,685	5,685
Inventories	0	0	0	0	0
Others	19,325	19,182	19,745	20,976	21,639
Non-current assets					
Net fixed assets	46,936	44,635	43,055	41,455	39,835
Others	141,587	136,123	136,123	136,123	136,123
Total Assets	243,233	241,063	236,432	233,052	231,177

Current liabilities					
Account payable	4,115	2,825	2,648	2,782	2,682
ST borrowing	13,975	17,535	17,535	17,535	17,535
Others	4,782	4,746	4,886	5,190	5,354
Long-term liabilities					
Long-term debts	99,355	96,083	86,083	76,083	66,083
Others	15,779	15,234	15,234	15,234	15,234
Total liabilities	138,007	136,422	126,385	116,823	106,888
Paid-up capital	5,265	5,265	5,265	5,265	5,265
Retained earnings	90,784	92,774	97,986	103,960	111,804
Others	8,878	6,335	6,335	6,335	6,335
Minority interest	299	267	463	668	885
Shareholders' equity	105,226	104,640	110,047	116,228	124,289

Key ratios					
Year ending Dec	2023	2024	2025E	2026E	2027E
Growth (%YoY)					
Sales	(16.8)	(18.8)	2.9	6.2	3.2
Operating profit	(14.9)	2.8	40.8	12.6	13.9
EBITDA	(14.9)	2.8	40.8	12.6	13.9
Net profit	(412.4)	164.6	59.9	11.3	26.8
Core net profit	(26.0)	6.3	(6.8)	11.3	26.8
EPS	(412.4)	164.6	59.9	11.3	26.8
Core EPS	(26.0)	6.3	(6.8)	11.3	26.8
Profitability (%)					
Gross margin	23.7	29.3	35.6	36.4	40.5
Operation margin	16.5	20.9	28.6	30.4	33.5
EBITDA margin	16.5	20.9	28.6	30.4	33.5
Net margin	(16.9)	13.4	20.9	21.8	26.9
ROE	7.7	8.9	8.1	8.6	10.2
ROA	5.6	9.0	6.6	6.8	7.8
Stability					
Interest bearing debt/equity (x)	1.1	1.1	0.9	0.8	0.7
Net debt/equity (x)	0.8	0.7	0.7	0.6	0.4
Interest coverage (x)	1.1	0.8	1.4	1.8	2.4
Interest & ST debt coverage (x)	0.3	0.2	0.4	0.5	0.6
Cash flow interest coverage (x)	(0.1)	0.1	0.1	0.1	0.2
Current ratio (x)	2.4	2.4	2.3	2.2	2.2
Quick ratio (x)	1.5	1.6	1.5	1.4	1.3
Net debt (THB m)	84,468	78,179	71,793	64,805	55,724
Activity					
Asset turnover (X)	0.2	0.2	0.2	0.2	0.2
Days receivables	61.2	55.3	50.0	47.1	45.6
Days inventory	0.0	0.0	0.0	0.0	0.0
Days payable	50.3	44.5	37.4	35.3	36.9
Cash cycle days	10.9	10.8	12.6	11.7	8.8

Profit & loss (THB m)					
Year ending Dec	2023	2024	2025E	2026E	2027E
Revenue					
Revenue	49,627	40,317	41,500	44,089	45,482
Cost of goods sold	(37,877)	(28,488)	(26,706)	(28,054)	(27,048)
Gross profit	11,750	11,829	14,794	16,034	18,434
Operating expenses	(3,537)	(3,383)	(2,905)	(2,645)	(3,184)
Operating profit	8,213	8,445	11,889	13,389	15,250
EBIT	5,174	5,324	9,309	10,789	12,630
Depreciation	(3,040)	(3,121)	(2,580)	(2,600)	(2,620)
EBITDA	8,213	8,445	11,889	13,389	15,250
Non-operating income					
Other incomes	3,657	3,362	2,000	2,000	2,000
Other non-op income	(11,995)	(2,972)	(1,500)	(1,500)	(1,500)
Non-operating expense	(4,868)	(7,583)	(6,517)	(5,917)	(5,317)
Interest expense	(4,577)	(7,056)	(6,517)	(5,917)	(5,317)
Other non-op expense	(291)	(527)	0	0	0
Equity income/(loss)	291	8,473	5,398	4,258	4,244
Pre-tax Profit	(7,742)	6,605	8,691	9,630	12,057
Extraordinary items					
Current taxation	(645)	(1,183)	158	208	373
Minorities	5	(10)	(196)	(206)	(217)
Net Profit	(8,382)	5,411	8,653	9,632	12,213
Core net profit	8,734	9,283	8,653	9,632	12,213
EPS (THB)	(15.92)	10.28	16.44	18.30	23.20
Core EPS (THB)	16.59	17.63	16.44	18.30	23.20

Cash flow (THB m)					
Year ending Dec	2023	2024	2025E	2026E	2027E
Operating cash flow					
Net profit	(8,382)	5,411	8,653	9,632	12,213
Depre. & amortization	3,040	3,121	2,580	2,600	2,620
Change in working capital	(3,725)	(346)	(600)	(793)	(599)
Others	291	8,473	5,398	4,258	4,244
Investment cash flow	(3,115)	9,428	2,898	1,758	1,744
Net CAPEX	(1,816)	(820)	(4,000)	(4,000)	(4,000)
Change in LT investment	4,524	3,819	3,898	2,758	2,744
Change in other assets	(5,822)	6,429	3,000	3,000	3,000
Free cash flow	(11,890)	26,087	18,930	17,454	20,221
Financing cash flow					
Net change in share capital	0	0	0	0	0
Net change in debt	(1,103)	287	(10,000)	(10,000)	(10,000)
Dividend paid	(3,251)	(3,250)	(3,442)	(3,657)	(4,369)
Others	7,647	(16,549)	(9,101)	(6,810)	(6,771)
Net cash flow	(8,596)	6,576	(3,613)	(3,013)	(918)

Per share (THB)					
EPS	(15.92)	10.28	16.44	18.30	23.20
Core EPS	16.59	17.63	16.44	18.30	23.20
CFPS	(10.16)	16.23	21.71	23.62	28.59
BVPS	199.30	198.25	208.15	219.50	234.40
Sales/share	94.26	76.58	78.83	83.74	86.39
EBITDA/share	15.60	16.04	22.58	25.43	28.97
DPS	6.50	6.50	6.57	7.32	9.28
Valuation					
P/E (x)	-8.04	11.38	7.57	6.80	5.37
P/BV (x)	0.64	0.59	0.60	0.57	0.53
Dividend yield (%)	5.08	5.56	5.28	5.88	7.45
Dividend payout ratio (%)	-40.83	63.24	40.00	40.00	40.00

GENERAL DISCLAIMER

Analyst Certification

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RECOMMENDATION STRUCTURE

Stock Recommendations

Stock ratings are based on absolute upside or downside, which we define as $(\text{target price}^* - \text{current price}) / \text{current price}$.

- BUY:** Expected return of 10% or more over the next 12 months.
HOLD: Expected return between -10% and 10% over the next 12 months.
REDUCE: Expected return of -10% or worse over the next 12 months.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Sector Recommendations

- Overweight:** The industry is expected to outperform the relevant primary market index over the next 12 months.
Neutral: The industry is expected to perform in line with the relevant primary market index over the next 12 months.
Underweight: The industry is expected to underperform the relevant primary market index over the next 12 months.

Country (Strategy) Recommendations

Overweight: Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral: Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight: Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.