B.GRIMM POWER (BGRIM TB)

THAILAND / SET / ENERGY & UTILITIES

Globlex Securities Co., Ltd.

25 February 2026

Lower Gas, Stronger Margins

- Stronger 4Q25 core earnings on lower gas costs and improving operating efficiency, lifting EBITDA margin to 28%.
- 2026 growth is supported by gas tailwinds and new CODs.
- Maintain BUY and TP of THB20

4Q25 Rebound on Strong Core Recovery

BGRIM's 4Q25 core net profit (NP) was THB505m, dup from THB414m in 3Q25 and THB328m in 4Q24. Including a THB105m FX loss and a THB142m gain from land sales, NP was THB494m, down from THB521m in 3Q25 and THB787m in 4Q24, supported by 1) an 8% q-q decline in natural gas prices to THB289/mmbtu, which improved margins, and 2) a 3% q-q increase in electricity sales volume to IU in Thailand. However, electricity tariffs softened, with a 6% q-q decrease in IU tariff in Thailand and a 5% q-q decline in Vietnam, partially offsetting the benefit from lower gas costs. Steam sales volume also fell 5% q-q. Additional support came from the full-quarter contribution of the Malacha project following its acquisition in May-24 and the COD of the 65MW ARECO solar power plant in Dec-25.

Gas Cost Decline Drives Earnings Quality

The EBITDA margin improved to 28% in 4Q25, up from 26.5% in 3Q25 and 24.4% in 4Q24 due to 1) a drop in natural gas prices at faster rate than the drops in tariff rates; and 2) lower SG&A expenses mainly from the lower consultant fees related to new investment projects.

2026 Outlook Brightens on Gas Tailwind and New CODs

We expect BGRIM's 2026 outlook to improve gradually, driven by lower gas prices under the new pool structure at THB280–300/mmbtu, which should stabilize and enhance margins. While electricity tariffs may soften, we believe further downside is limited, reducing pressure on spreads. Earnings will also benefit from new CODs, including Nakwal I (179MW), Huong Hoa 1 (38MW), IBS solar (19MW), and Zhongce rooftop (17MW), strengthening recurring cash flow and improving earnings visibility into 2026–27.

High Leverage Caps Near-Term Upside

Despite improving operations, leverage remains a key investor concern. As of 2025, net IBD/E stood at 1.87x and interest coverage was 2.0x, leaving limited buffer against higher funding costs or project delays. The largely debt-funded U.S. investment could lift D/E toward 2.0x, keeping balance sheet risk in focus in the near term. However, we expect pressure to ease as projects reach COD and cash flow strengthens, positioning BGRIM for more sustainable earnings growth once leverage stabilizes.

Maintain BUY with a TP at THB20.0

We maintain BUY and our SoTP TP of THB20.0. BGRIM is now highly attractive given the significantly lower regulatory risk, margin upsides, secured capacity growth, and the benefits from the asset monetization strategy that we think could enhance BGRIM's growth outlook and strengthen its balance sheet in 2026-27.

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ESG Rating : AAA

CG Rating :

BUY

Target Price 12M (THB)	**20.00**
VS. BB Consensus TP (%)	+22.5%
Share Price (THB)	15.50
Upside/Downside	+29.0%

Share Data

Market Cap (THB m)	40,406.95
Par (THB)	2.00
Free Float (%)	31.57
Issued shares (m shares)	2,607

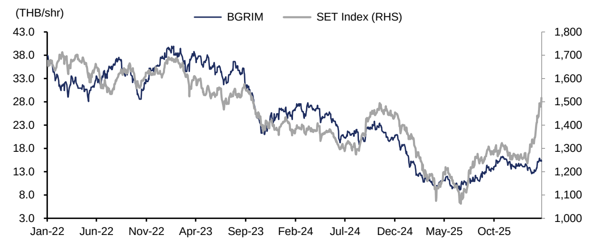
Financial forecast

YE Dec (THB m)	2025	2026E	2027E	2028E
Revenue	55,388	60,088	67,703	68,387
Net profit	1,675	2,087	2,881	2,916
Core net profit	2,143	2,087	2,881	2,916
vs Consensus (%)		(11.6)	1.2	(0.0)
Net profit growth (%)	7.6	24.5	38.1	1.2
Core net profit growth (%)	(3.8)	(2.6)	38.1	1.2
EPS (THB)	0.64	0.80	1.11	1.12
Core EPS (THB)	0.82	0.80	1.11	1.12
Chg from previous (%)		(13.31)	0.26	na
DPS (THB)	0.41	0.32	0.44	0.45
P/E (x)	19.92	19.36	14.02	13.86
P/BV (x)	1.00	1.19	1.13	1.08
ROE (%)	6.16	6.20	8.26	7.95
Dividend yield (%)	3.22	2.07	2.85	2.89

Source: Financial Statement and Globlex securities

Share Price Performance (%)

	1M	3M	6M	YTD
Stock	16.54	13.97	28.10	9.93
Market	2.78	(4.20)	7.73	(7.09)
12M High/Low (THB)				16.60 / 8.90



Major Shareholders (%) as of 27 Aug 2025

B.Grimm Power (Singapore) Pte.Ltd.	33.73
Mr. Harald Link	23.83
B. Grimm Joint Venture Holding Company Limited	7.80

Company Profile

A holding company holding shares in other companies of which the core business is generation and sale of electricity and steam and related business in Thailand and other countries.

Source: SETSMART, SET

Exhibit 1: Summary of 4Q25/2025 operations

(THB m)	4Q24	3Q25	---------------------------- 4Q25	-------------------------		2024	2025	chg.
	(THB m)	(THB m)	(THB m)	(q-q%)	(y-y%)	(THB m)	(THB m)	(y-y%)
Revenue	**13,358**	**13,351**	**13,263**	***(0.7)***	***(0.7)***	**55,853**	**55,388**	***(0.8)***
Operating costs	(10,103)	(9,818)	(9,552)	*2.7*	*5.5*	(42,146)	(42,118)	*0.1*
EBITDA	**3,255**	**3,533**	**3,711**	***5.0***	***14.0***	**13,707**	**13,269**	***(3.2)***
EBITDA margin (%)	*24.4*	*26.5*	*28.0*	*na*	*na*	*24.5*	*24.0*	*na*
Depn & amort.	(1,400)	(1,453)	(1,481)	*(1.9)*	*(5.8)*	(5,658)	(5,786)	*(2.3)*
EBIT	1,855	2,080	2,230	***7.2***	***20.2***	8,049	7,483	***(7.0)***
Interest expense	(1,367)	(1,384)	(1,096)	*20.8*	*19.8*	(5,554)	(4,621)	*16.8*
Interest & invt inc	(1,096)	-	-	*nm*	*nm*	-	-	*nm*
Other income	530	270	454	*68.4*	*(14.2)*	1,840	1,764	*(4.1)*
Associates' contrib	(206)	(169)	119	*170.2*	*157.7*	40	388	*862.2*
Exceptionals	1,230	270	(566)	*(309.8)*	*(146.0)*	(809)	(1,040)	*(28.5)*
Pretax profit	**946**	**1,067**	**1,141**	***7.0***	***20.6***	**3,567**	**3,974**	***11.4***
Tax	23	(188)	(220)	*(16.7)*	*(1,068.9)*	(396)	(722)	*(82.2)*
Tax rate (%)	*(2.4)*	*17.6*	*19.2*	*na*	*na*	*11.1*	*18.2*	*na*
Minority interests	(182)	(357)	(428)	*(19.7)*	*(135.7)*	(1,614)	(1,576)	*2.3*
Net profit	**787**	**521**	**494**	***(5.2)***	***(37.3)***	**1,557**	**1,675**	***7.6***
Non-recurring	459	107	(11)	*(110.6)*	*(102.5)*	(670)	(468)	*30.2*
Core net profit	**328**	**414**	**505**	***22.0***	***54.0***	**2,227**	**2,143**	***(3.8)***
EPS (THB)	0.30	0.20	0.19	*(5.2)*	*(37.3)*	0.60	0.64	*7.6*
Core EPS (THB)	0.13	0.16	0.19	*22.0*	*54.0*	0.85	0.82	*(3.8)*

Sources: BGRIM; Globlex Research

Exhibit 2: 4Q25/2025 key performance

	4Q24	3Q25	-------------------- 4Q25	-------------------		2024	2025	*Change*
				(q-q %)	*(y-y %)*			*(y-y %)*
Electricity sales volume to EGAT (GWh)	**2,458**	**2,544**	**2,512**	***(1.3)***	***2.2***	**10,082**	**10,083**	***0.0***
Electricity sales volume to IUs – Thailand (GWh)	794	864	819	***(5.2)***	***3.1***	3,342	3,334	***(0.2)***
Amata City Chonburi Industrial Estate (GWh)	334	350	324	*(7.4)*	*(3.0)*	1,432	1,343	*(6.2)*
Amata City Rayong Industrial Estate (GWh)	189	196	185	*(5.6)*	*(2.1)*	776	776	-
Laemchabang Industrial Estate (GWh)	169	178	172	*(3.4)*	*1.8*	695	695	-
WHA Chonburi 1 Industrial Estate (GWh)	32	45	49	*8.9*	*53.1*	134	167	*24.6*
Bangkadi Industrial Park (GWh)	43	46	44	*(4.3)*	*2.3*	181	179	*(1.1)*
WHA Eastern Industrial Estate (Map Ta Phut) (GWh)	25	47	44	*(6.4)*	*76.0*	117	164	*40.2*
Angthong Industrial Estate	2	3	1	*(66.7)*	*(50.0)*	6	10	*66.7*
Electricity sales volume to IUs – Vietnam (GWh)	**150**	**150**	**152**	***1.3***	***1.3***	**582**	**583**	***0.2***
Steam sales volume to IUs – Thailand (tonnes)	**232,879**	**243,284**	**220,710**	***(9.3)***	***(5.2)***	**984,698**	**964,011**	***(2.1)***
Amata City Chonburi Industrial Estate (tonnes)	29,058	30,954	25,589	*(17.3)*	*(11.9)*	137,551	115,007	*(16.4)*
Amata City Rayong Industrial Estate (tonnes)	54,815	49,483	54,369	*9.9*	*(0.8)*	187,658	208,746	*11.2*
Laemchabang Industrial Estate (tonnes)	53,354	52,443	46,361	*(11.6)*	*(13.1)*	226,480	200,154	*(11.6)*
WHA Chonburi 1 Industrial Estate (tonnes)	95,652	110,404	94,392	*(14.5)*	*(1.3)*	433,049	440,104	*1.6*

Sources: BGRIM; Globlex Research

Exhibit 3: 4Q25/2025 Key prices of electricity, steam, and gas

	4Q24	3Q25	--------------------- 4Q25	--------------------		2024	2025	*Change*
								(y-y %)
Electricity to EGAT (THB/kWh)	3.47	3.33	3.27	*(1.8)*	*(5.8)*	3.57	3.54	*(0.8)*
Electricity to IU – Thailand (THB/kWh)	3.82	3.59	3.58	*(0.3)*	*(6.3)*	3.84	3.66	*(4.7)*
Electricity to IU – Vietnam (THB/kWh)	2.71	2.60	2.57	*(1.2)*	*(5.2)*	2.75	2.62	*(4.7)*
Steam to IU - Thailand (THB/tonne)	1,016	952	954	*0.2*	*(6.2)*	1,041	135	*(87.0)*
Gas cost per unit (THB/mmbtu)	313	299	289	*(3.3)*	*(7.8)*	324	323	*(0.2)*

Sources: BGRIM; Globlex Research

Exhibit 4: Key changes in assumptions

THB m	----------- Current --------			---------- Previous ----------			--------- *Change (%)* --------		
	2026E	2027E	2028E	2026E	2027E	2028E	*2026E*	*2027E*	*2028E*
Revenue	60,088	67,703	68,387	65,873	73,545	68,387	*(8.8)*	*(7.9)*	*0.0*
Gross profit	16,474	17,532	18,191	18,045	18,911	18,191	*(8.7)*	*(7.3)*	*0.0*
Operating profit	13,951	14,824	15,456	15,278	15,969	15,456	*(8.7)*	*(7.2)*	*0.0*
Net profit	2,087	2,881	2,916	2,407	2,874	2,916	*(13.3)*	*0.3*	*0.0*
EPS (THB/share)	0.80	1.11	1.12	0.92	1.10	1.12	*(13.3)*	*0.3*	*0.0*
Key assumptions									
Average utilisation for Amata Nakorn (ABP3-5) (%)	85	83	83	85	83	83	*0.0*	*0.0*	*0.0*
Average utilisation for Amata City (ABPR1-5) (%)	48	48	48	48	48	48	*0.0*	*0.0*	*0.0*
Average utilisation for SPP1 (%)	80	80	80	80	80	80	*0.0*	*0.0*	*0.0*
Average utilisation for BGPR1&2 (%)	80	80	80	80	80	80	*0.0*	*0.0*	*0.0*
Average tariff (THB/KWh)	3.93	3.97	4.01	4.09	4.13	4.01	*(4.0)*	*(4.0)*	*0.0*
Gas price (THB/mmbtu)	306	299	293	336	329	293	*(9.1)*	*(9.1)*	*0.0*

Sources: Globlex Research

Globlex Securities Co., Ltd.

Balance sheet (THB m) Year ending Dec	2024	2025	2026E	2027E	2028E
Current assets					
Cash & ST investment	18,785	23,080	38,004	33,592	26,947
Account receivable	14,851	12,110	9,136	9,813	10,497
Inventories	2,121	1,120	1,242	1,429	1,430
Others	10,669	4,910	5,231	5,751	5,798
Non-current assets					
Net fixed assets	92,118	88,665	101,080	113,314	125,432
Others	42,357	53,161	53,161	53,161	53,161
Total Assets	**180,901**	**183,046**	**207,854**	**217,060**	**223,264**
Current liabilities					
Account payable	7,744	8,791	9,746	11,211	11,217
ST borrowing	22,981	14,143	33,000	36,000	36,000
Others	790	980	2,400	2,535	2,547
Long-term liabilities					
Long-term debts	92,650	103,911	103,911	103,911	103,911
Others	5,065	5,860	5,860	5,860	5,860
Total liabilities	**129,229**	**133,686**	**154,916**	**159,517**	**159,534**
Paid-up capital	5,214	5,214	5,214	5,214	5,214
Retained earnings	5,765	5,222	6,287	8,175	9,931
Others	25,108	23,000	22,428	22,428	22,428
Minority interest	15,585	15,924	19,009	21,727	26,157
Shareholders' equity	**51,672**	**49,360**	**52,937**	**57,544**	**63,730**

Profit & loss (THB m) Year ending Dec	2024	2025	2026E	2027E	2028E
Revenue	**55,853**	**55,388**	**60,088**	**67,703**	**68,387**
Cost of goods sold	(39,589)	(39,342)	(43,613)	(50,171)	(50,196)
Gross profit	**16,264**	**16,046**	**16,474**	**17,532**	**18,191**
Operating expenses	(2,557)	(2,776)	(2,524)	(2,708)	(2,735)
Operating profit	**13,707**	**13,269**	**13,951**	**14,824**	**15,456**
EBIT	**8,049**	**7,483**	**8,366**	**9,058**	**9,573**
Depreciation	(5,658)	(5,786)	(5,585)	(5,766)	(5,882)
EBITDA	**13,707**	**13,269**	**13,951**	**14,824**	**15,456**
Non-operating income	**1,170**	**1,296**	**863**	**653**	**653**
Other incomes	1,170	1,296	863	653	653
Other non-op income	0	0	0	0	0
Non-operating expense	**(5,693)**	**(5,194)**	**(6,119)**	**(6,228)**	**(6,296)**
Interest expense	(5,554)	(4,621)	(6,119)	(6,228)	(6,296)
Other non-op expense	(139)	(572)	0	0	0
Equity income/(loss)	40	388	2,347	2,488	3,811
Pre-tax Profit	**3,567**	**3,974**	**5,456**	**5,971**	**7,741**
Extraordinary items					
Current taxation	(396)	(722)	(284)	(371)	(396)
Minorities	(1,614)	(1,576)	(3,085)	(2,718)	(4,429)
Net Profit	**1,557**	**1,675**	**2,087**	**2,881**	**2,916**
Core net profit	**2,227**	**2,143**	**2,087**	**2,881**	**2,916**
EPS (THB)	**0.60**	**0.64**	**0.80**	**1.11**	**1.12**
Core EPS (THB)	**0.85**	**0.82**	**0.80**	**1.11**	**1.12**

Key ratios Year ending Dec	2024	2025	2026E	2027E	2028E
Growth (%YoY)					
Sales	(2.2)	(0.8)	8.5	12.7	1.0
Operating profit	2.9	(3.2)	5.1	6.3	4.3
EBITDA	2.9	(3.2)	5.1	6.3	4.3
Net profit	(17.4)	7.6	24.5	38.1	1.2
Core net profit	8.2	(3.8)	(2.6)	38.1	1.2
EPS	(17.4)	7.6	24.5	38.1	1.2
Core EPS	8.2	(3.8)	(2.6)	38.1	1.2
Profitability (%)					
Gross margin	29.1	29.0	27.4	25.9	26.6
Operation margin	24.5	24.0	23.2	21.9	22.6
EBITDA margin	24.5	24.0	23.2	21.9	22.6
Net margin	2.8	3.0	3.5	4.3	4.3
ROE	6.0	6.2	6.2	8.3	7.9
ROA	4.7	1.5	2.0	2.0	2.8
Stability					
Interest bearing debt/equity (x)	2.2	2.4	2.6	2.4	2.2
Net debt/equity (x)	1.9	1.9	1.9	1.8	1.8
Interest coverage (x)	1.4	1.6	1.4	1.5	1.5
Interest & ST debt coverage (x)	0.3	0.4	0.2	0.2	0.2
Cash flow interest coverage (x)	0.0	0.1	0.1	0.1	0.1
Current ratio (x)	1.5	1.7	1.2	1.0	0.9
Quick ratio (x)	1.1	1.5	1.0	0.9	0.8
Net debt (THB m)	96,846	94,974	98,907	106,319	112,964
Activity					
Asset turnover (X)	0.3	0.3	0.3	0.3	0.3
Days receivables	81.2	88.8	64.5	51.1	54.2
Days inventory	14.1	15.0	9.9	9.7	10.4
Days payable	72.8	76.7	77.6	76.2	81.5
Cash cycle days	22.5	27.2	(3.2)	(15.4)	(17.0)

Cash flow (THB m) Year ending Dec	2024	2025	2026E	2027E	2028E
Operating cash flow	**3,759**	**18,819**	**13,588**	**11,351**	**11,896**
Net profit	1,557	1,675	2,087	2,881	2,916
Depre.& amortization	5,658	5,786	5,585	5,766	5,882
Change in working capital	(3,496)	10,970	3,569	216	(714)
Others	40	388	2,347	2,488	3,811
Investment cash flow	**(11,716)**	**(7,941)**	**(15,653)**	**(15,512)**	**(14,189)**
Net CAPEX	(3,867)	(2,333)	(18,000)	(18,000)	(18,000)
Change in LT investment	(9,856)	(7,057)	2,347	2,488	3,811
Change in other assets	2,008	1,449	0	0	0
Free cash flow	**(7,957)**	**10,878**	**(2,066)**	**(4,161)**	**(2,293)**
Financing cash flow	**(2,010)**	**(6,352)**	**16,990**	**(251)**	**(4,352)**
Change in share capital	0	0	0	0	0
Net change in debt	6,199	2,423	18,857	3,000	0
Dividend paid	(1,121)	(1,074)	(1,022)	(994)	(1,159)
Others	(7,087)	(7,702)	(845)	(2,257)	(3,193)
Net cash flow	**(9,967)**	**4,526**	**14,924**	**(4,412)**	**(6,645)**
Per share (THB)					
EPS	0.60	0.64	0.80	1.11	1.12
Core EPS	0.85	0.82	0.80	1.11	1.12
CFPS	3.39	3.47	4.13	4.36	5.07
BVPS	13.84	12.83	13.01	13.74	14.41
Sales/share	21.43	21.25	23.05	25.97	26.23
EBITDA/share	5.26	5.09	5.35	5.69	5.93
DPS	0.43	0.41	0.32	0.44	0.45
Valuation					
P/E (x)	32.65	19.92	19.36	14.02	13.86
P/BV (x)	1.41	1.00	1.19	1.13	1.08
Dividend yield (%)	2.21	3.22	2.07	2.85	2.89
Divdend payout ratio (%)	72.00	64.10	40.00	40.00	40.00

GENERAL DISCLAIMER

Analyst Certification

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RECOMMENDATION STRUCTURE

Stock Recommendations

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY: Expected return of 10% or more over the next 12 months.
HOLD: Expected return between -10% and 10% over the next 12 months.
REDUCE: Expected return of -10% or worse over the next 12 months.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.
* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Sector Recommendations

Overweight: The industry is expected to outperform the relevant primary market index over the next 12 months.
Neutral: The industry is expected to perform in line with the relevant primary market index over the next 12 months.
Underweight: The industry is expected to underperform the relevant primary market index over the next 12 months.

Country (Strategy) Recommendations

Overweight: Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral: Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight: Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.