

## Unleashing the "Four Tigers"

- COM7 achieved a 22.3% net profit growth in 2025.
- Subsidiaries are heavily driving the profit margin expansion.
- Management targets 10%-15% profit growth in 2026.

### The "Flight to Apple" Catalyst

Surging RAM prices have triggered a sharp IT hardware contraction, with Feb IDC data showing PC and smartphone shipments down 11% and 13%, respectively. We view this OEM pricing crisis as a prime market-share opportunity for Apple. While competitors are forced to raise prices, Apple is strategically lowering its ecosystem entry barrier via budget-conscious models like the iPhone 17e and MacBook Neo. As Thailand's dominant Apple distributor, COM7 will directly benefit. This "flight to Apple" allows COM7 to capture down-market volume and cannibalize Android and Windows share.

### The "Four Tigers" Drive the Bottom Line

We continue to favor management's ability to incubate new businesses, which are now maturing into COM7's "Four Tigers": UFund, iCare, EV7, and Gold Integrate. These subsidiaries accounted for 31% of total profit in 2025, and are on track to reach 35% in 2026E and 40% in 2027E. UFund is the clear standout; having grown its consumer finance portfolio to THB5b, it targets a THB10b loan book and THB1b in profit for 2026E. Gold Integrate is now profitable in 4Q25 following COM7's 88.5% stake acquisition, EV7 is expanding an EV taxi fleet, and iCare is locking in high-margin service revenue via Apple's COVER+.

### The Flagship Tag-Team Drives Q1

Management indicated that performance over the 2M26 was strong. While top-line sales in March are expected to soften slightly due to a transitional lull before newly announced Apple products begin selling in late March, this gap is being offset by Samsung's strength. Specifically, the recent Samsung S26 launch was exceptionally successful, with the first four days of sales matching ten days of volume from the previous year. Driven by these major device replacement cycles and the sustained demand for AI-enabled hardware, we expect core retail SSSG to remain highly resilient through the first half of the year.

### A Sub-1 PEG and 5% Yield

We view the current valuation of COM7 as a highly attractive entry point. The stock is currently trading at just 12x 2026E P/E, supported by a robust dividend yield of 5%. With management guiding for 10% top-line growth and a 10-15% expansion in net profit, the implied PEG ratio sits below 1.0x. We consider this valuation compelling, offering investors a strong mix of capital appreciation potential and downside protection as the company successfully executes its high-margin growth strategy.

### Maintain with a BUY and raise TP to THB29.00

We maintain our BUY rating and raise our TP to THB29.0 from THB23.0, pegged to a 2026E P/E of 15x. We believe Apple's strategy to capture the mass market with budget devices and anticipated iPhone Fold—will generate massive hardware sales volume.

ESG Rating : AA

CG Rating : ▲▲▲▲▲

## BUY

<b>Target Price 12M (THB)</b>	<b>29.00</b>
VS. BB Consensus TP (%)	+3.0%
Share Price (THB)	23.50
Upside/Downside	+23.4%

### Share Data

Market Cap (THB m)	56,110.92
Par (THB)	0.25
Free Float (%)	49.42
Issued shares (m shares)	2,400

### Financial forecast

YE Dec (THB m)	2025	2026E	2027E	2028E
Revenue	87,489	94,157	98,941	102,941
Net profit	4,064	4,500	4,905	5,166
Core net profit	4,064	4,500	4,905	5,166
vs Consensus (%)	-	2.2	4.1	1.5
Net profit growth (%)	22.9	10.7	9.0	5.3
Core net profit growth (%)	22.9	10.7	9.0	5.3
EPS (THB)	1.69	1.87	2.04	2.15
Core EPS (THB)	1.69	1.87	2.04	2.15
Chg in core EPS (%)	-	0.00	0.00	0.00
DPS (THB)	1.10	1.22	1.33	1.40
P/E (x)	11.58	12.53	11.50	10.92
P/BV (x)	4.59	4.65	4.00	3.51
ROE (%)	44.15	40.22	37.42	34.24
Dividend yield (%)	5.61	5.18	5.65	5.95

Source: Financial Statement and Globlex securities

### Share Price Performance (%)

	1M	3M	6M	YTD
Stock	(1.67)	14.08	(2.89)	19.90
Market	(1.37)	1.61	(11.13)	7.32
12M High/Low (THB)	28.00 / 16.70			



### Major Shareholders (%) as of 11 Jun 2025

MR. SURA KHANITAWEEKUL	25.05
MR. PONGSAK THAMMATHATAREE	19.81
THAI NVDR	8.60

### Company Profile

COM7 is a leading retailer in the IT industry, with a focus on desktop computers, laptops, smartphones, tablets, and associated accessories. Additionally, we provide repair and service centers for Apple products under the brand iCare.

Source: SETSMART, SET

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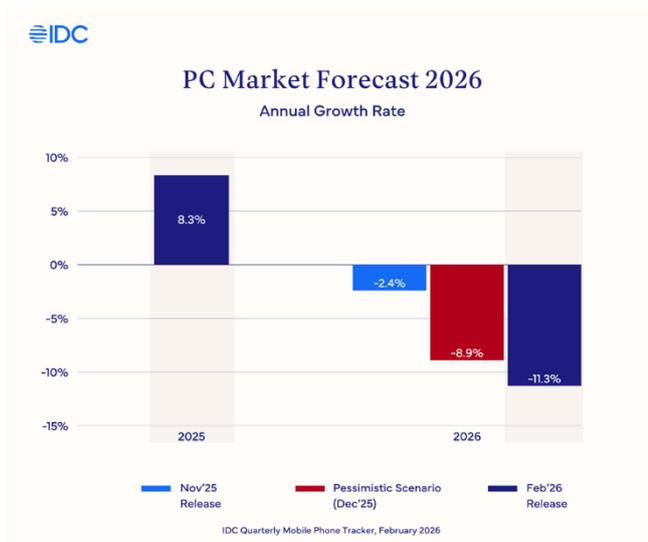
Peerayu Sirivorawong

**Exhibit 1: Summary of 4Q25/2025 operations**

	4Q24	3Q25	-----4Q25-----			2024	2025	chg.
	(THB m)	(THB m)	(THB m)	(q-q%)	(y-y%)	(THB m)	(THB m)	
<b>Revenue</b>	<b>23,500</b>	<b>19,265</b>	<b>26,495</b>	<b>38</b>	<b>13</b>	<b>79,233</b>	<b>87,489</b>	<b>10</b>
<b>Operating costs</b>	<b>(22,156)</b>	<b>(18,170)</b>	<b>(24,990)</b>	<b>38</b>	<b>13</b>	<b>(74,975)</b>	<b>(82,416)</b>	<b>10</b>
<b>EBITDA</b>	<b>1,600</b>	<b>1,373</b>	<b>1,875</b>	<b>37</b>	<b>17</b>	<b>5,279</b>	<b>6,227</b>	<b>18</b>
<i>EBITDA margin (%)</i>	6.8	7.1	7.1	na	na	6.7	7.1	7
<b>EBIT</b>	<b>1,344</b>	<b>1,094</b>	<b>1,505</b>	<b>38</b>	<b>12</b>	<b>4,258</b>	<b>5,073</b>	<b>19</b>
Interest expense	(73)	(75)	(57)	(24)	(22)	(306)	(277)	(9)
Exceptionals	15	35	43	25	182	43	125	190
<b>Pretax profit</b>	<b>1,287</b>	<b>1,054</b>	<b>1,491</b>	<b>41</b>	<b>16</b>	<b>3,995</b>	<b>4,920</b>	<b>23</b>
Tax	(255)	(176)	(272)	55	7	(674)	(837)	24
<i>Tax rate (%)</i>	20	17	18	na	na	17	17	na
Minority interests	(7)	(6)	(11)	na	na	(14)	(20)	-
<b>Net profit</b>	<b>1,024</b>	<b>872</b>	<b>1,208</b>	<b>38</b>	<b>18</b>	<b>3,307</b>	<b>4,064</b>	<b>23</b>
EPS (THB)	0.43	0.36	0.50	38	18	1.38	1.69	23

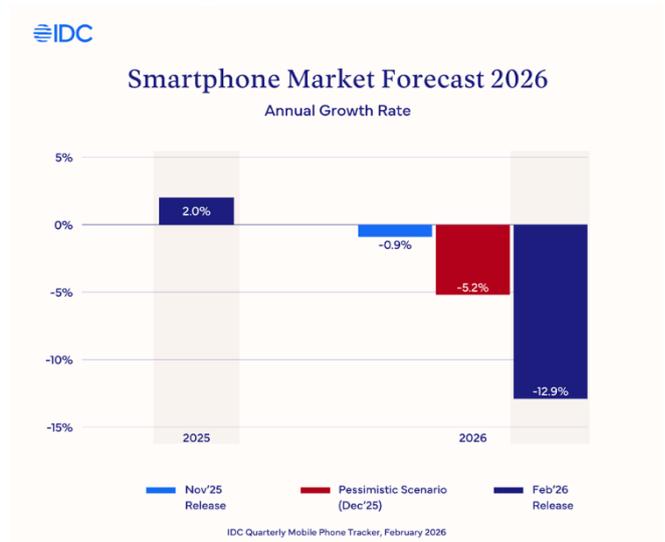
Sources: SET; Globlex Research

**Exhibit 2: PC Market Forecast**



Sources: IDC

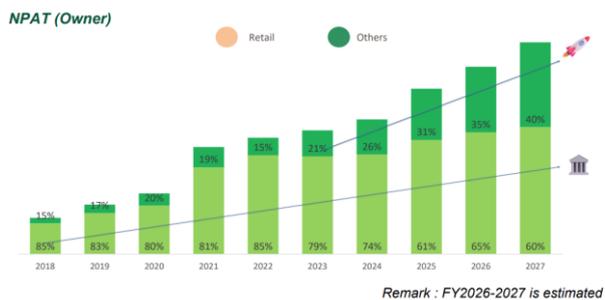
**Exhibit 3: Smartphone Market Forecast**



Sources: IDC

**Exhibit 4: Profit Contribution Guidance**

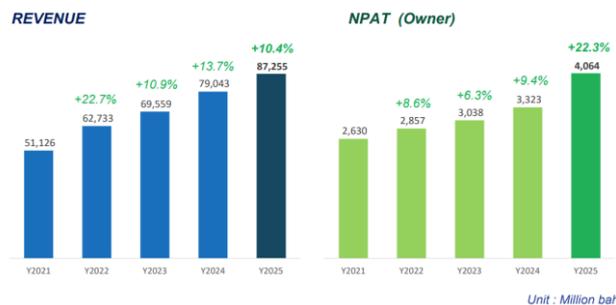
**Profit Mix Evolution : Retail & Others**



Sources: COM7

**Exhibit 5: COM7 5-Year Performance**

**Delivering Growth: 5-Year Performance**



Sources: COM7

### Exhibit 6: 2025 Headwinds

#### 2025 Headwinds



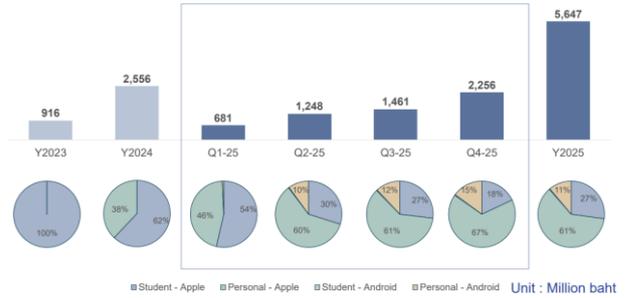
Sources: COM7

### Exhibit 7: UFUND Portfolio



#### UFUND New Loan & Portfolio

#### UFUND



Sources: COM7

### Exhibit 8: UFUND Roadmap

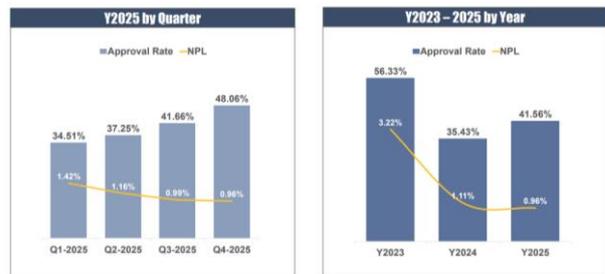


Sources: COM7

### Exhibit 9: UFUND Performance

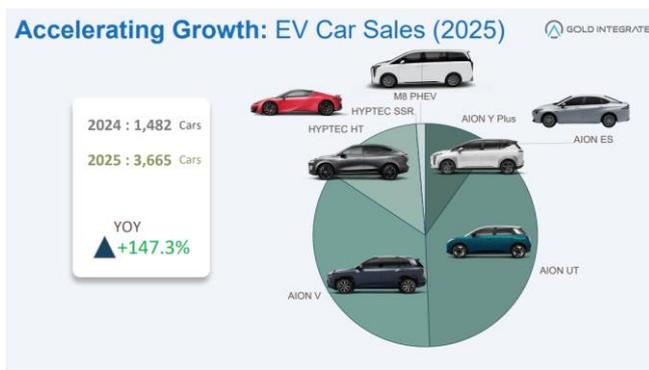
#### Approval Rate & NPL Status

#### UFUND



Sources: COM7

### Exhibit 10: EV Car Sales in 2025



Sources: COM7

### Exhibit 11: 2026 EV Roadmap



Sources: COM7

**Exhibit 12: EV7 2026 Target**



Sources: COM7

**Exhibit 13: EV7 Ecosystem**



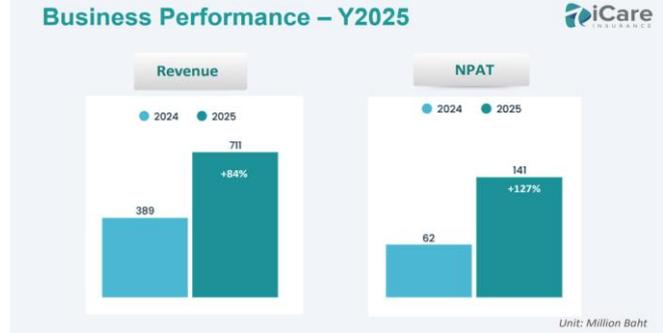
Sources: COM7

**Exhibit 14: iCare Insurance 2026 Roadmap**



Sources: COM7

**Exhibit 15: iCare Business Performance**



Sources: COM7

Balance sheet (THB m)						Profit & loss (THB m)					
Year ending Dec	2024	2025	2026E	2027E	2028E	Year ending Dec	2024	2025	2026E	2027E	2028E
<b>Current assets</b>						<b>Revenue</b>					
Cash & ST investment	2,032	3,078	3,658	4,572	5,602		79,233	87,489	94,157	98,941	102,941
Account receivable	3,147	3,454	3,785	4,132	4,494		(72,792)	(79,884)	(85,994)	(90,234)	(93,882)
Inventories	12,254	11,710	12,606	13,227	13,762	<b>Gross profit</b>	<b>6,441</b>	<b>7,605</b>	<b>8,163</b>	<b>8,707</b>	<b>9,059</b>
Others	2,112	3,795	3,999	4,146	4,268	Operating expenses	(1,162)	(1,379)	(1,412)	(1,484)	(1,544)
<b>Non-current assets</b>						<b>Operating profit</b>	<b>5,279</b>	<b>6,227</b>	<b>6,751</b>	<b>7,223</b>	<b>7,515</b>
Net fixed assets	1,278	2,040	2,508	2,899	3,210	<b>EBIT</b>	<b>4,258</b>	<b>5,073</b>	<b>5,586</b>	<b>6,046</b>	<b>6,326</b>
Others	5,815	7,492	7,492	7,492	7,492	Depreciation	(1,021)	(1,153)	(1,165)	(1,177)	(1,188)
<b>Total Assets</b>	<b>26,637</b>	<b>31,569</b>	<b>34,048</b>	<b>36,468</b>	<b>38,830</b>	<b>EBITDA</b>	<b>5,279</b>	<b>6,227</b>	<b>6,751</b>	<b>7,223</b>	<b>7,515</b>
<b>Current liabilities</b>						<b>Non-operating income</b>					
Account payable	5,719	7,349	7,911	8,301	8,636		0	0	0	0	0
ST borrowing	10,124	10,808	10,808	10,808	10,808	Other incomes	0	0	0	0	0
Others	368	468	504	529	551	Other non-op income	0	0	0	0	0
<b>Long-term liabilities</b>						<b>Non-operating expense</b>	<b>(306)</b>	<b>(277)</b>	<b>(288)</b>	<b>(288)</b>	<b>(288)</b>
Long-term debts	1,009	1,208	1,208	1,208	1,208	Interest expense	(306)	(277)	(288)	(288)	(288)
Others	593	766	766	766	766	Other non-op expense	0	0	0	0	0
<b>Total liabilities</b>	<b>17,813</b>	<b>20,599</b>	<b>21,197</b>	<b>21,613</b>	<b>21,970</b>	<b>Equity income/(loss)</b>	<b>43</b>	<b>125</b>	<b>150</b>	<b>179</b>	<b>215</b>
Paid-up capital	600	597	597	597	597	Pre-tax Profit	<b>3,995</b>	<b>4,920</b>	<b>5,448</b>	<b>5,938</b>	<b>6,254</b>
Retained earnings	6,336	8,729	10,589	12,570	14,549	Extraordinary items					
Others	1,815	1,528	1,528	1,528	1,528	Current taxation	(674)	(837)	(926)	(1,009)	(1,063)
Minority interest	73	116	137	161	186	Minorities	(14)	(20)	(22)	(24)	(25)
<b>Shareholders' equity</b>	<b>8,823</b>	<b>10,970</b>	<b>12,851</b>	<b>14,856</b>	<b>16,860</b>	<b>Net Profit</b>	<b>3,307</b>	<b>4,064</b>	<b>4,500</b>	<b>4,905</b>	<b>5,166</b>
<b>Key ratios</b>						<b>Cash flow (THB m)</b>					
Year ending Dec	2024	2025	2026E	2027E	2028E	Year ending Dec	2024	2025	2026E	2027E	2028E
<b>Growth (%YoY)</b>						<b>Operating cash flow</b>					
Sales	13.8	10.4	7.6	5.1	4.0		1,019	4,816	2,853	3,235	3,439
Operating profit	14.9	18.0	8.4	7.0	4.0	Net profit	3,307	4,064	4,500	4,905	5,166
EBITDA	14.9	18.0	8.4	7.0	4.0	Depre. & amortization	1,021	1,153	1,165	1,177	1,188
Net profit	15.7	22.9	10.7	9.0	5.3	Change in working capital	(1,833)	1,396	(833)	(700)	(662)
Core net profit	15.7	22.9	10.7	9.0	5.3	Others	(1,476)	(1,797)	(1,979)	(2,145)	(2,253)
EPS	15.7	22.9	10.7	9.0	5.3	<b>Investment cash flow</b>	<b>1,401</b>	<b>(900)</b>	<b>345</b>	<b>579</b>	<b>753</b>
Core EPS	15.7	22.9	10.7	9.0	5.3	Net CAPEX	(906)	(1,916)	(838)	(838)	(838)
<b>Profitability (%)</b>						Change in LT investment	177	3,029	3,220	3,838	4,217
Gross margin	8.1	8.7	8.7	8.8	8.8	Change in other assets	2,130	(2,013)	(2,037)	(2,421)	(2,625)
Operation margin	6.7	7.1	7.2	7.3	7.3	<b>Free cash flow</b>	<b>2,420</b>	<b>3,917</b>	<b>3,198</b>	<b>3,814</b>	<b>4,192</b>
EBITDA margin	6.7	7.1	7.2	7.3	7.3	<b>Financing cash flow</b>	<b>(2,132)</b>	<b>(2,911)</b>	<b>(2,618)</b>	<b>(2,900)</b>	<b>(3,162)</b>
Net margin	4.2	4.6	4.8	5.0	5.0	Change in share capital	0	(314)	0	0	0
ROE	42.4	44.2	40.2	37.4	34.2	Net change in debt	(68)	43	22	24	25
ROA	13.3	14.0	13.7	13.9	13.7	Dividend paid	(2,064)	(2,640)	(2,640)	(2,923)	(3,186)
<b>Stability</b>						Others					
Interest bearing debt/equity (x)	1.3	1.1	0.9	0.8	0.7	<b>Net cash flow</b>	<b>288</b>	<b>1,006</b>	<b>580</b>	<b>914</b>	<b>1,031</b>
Net debt/equity (x)	1.0	0.8	0.7	0.5	0.4	<b>Per share (THB)</b>					
Interest coverage (x)	13.9	18.3	19.4	21.0	22.0	EPS	1.38	1.69	1.87	2.04	2.15
Interest & ST debt coverage (x)	0.4	0.5	0.5	0.5	0.6	Core EPS	1.38	1.69	1.87	2.04	2.15
Cash flow interest coverage (x)	0.1	0.2	0.1	0.1	0.2	CFPS	1.81	2.18	2.37	2.54	2.66
Current ratio (x)	1.2	1.2	1.3	1.3	1.4	BVPS	3.65	4.52	5.30	6.12	6.95
Quick ratio (x)	0.3	0.4	0.4	0.4	0.5	Sales/share	33.01	36.45	39.23	41.23	42.89
Net debt (THB m)	9,101	8,939	8,359	7,445	6,414	EBITDA/share	2.20	2.59	2.81	3.01	3.13
<b>Activity</b>						DPS	0.86	1.10	1.22	1.33	1.40
Asset turnover (X)	2.7	2.7	2.6	3.9	8.0	<b>Valuation</b>					
Days receivables	14.5	14.4	14.7	15.2	15.9	P/E (x)	19.0	11.6	12.5	11.5	10.9
Days inventory	61.4	53.5	53.5	53.5	53.5	P/BV (x)	7.73	4.59	4.65	4.00	3.51
Days payable	28.7	33.6	33.6	33.6	33.6	Dividend yield (%)	3.28	5.61	5.18	5.65	5.95
Cash cycle days	47.3	34.3	34.6	35.2	35.9	Dividend payout ratio (%)	62.41	64.97	64.97	64.97	64.97

## GENERAL DISCLAIMER

### Analyst Certification

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## RECOMMENDATION STRUCTURE

### Stock Recommendations

Stock ratings are based on absolute upside or downside, which we define as  $(\text{target price}^* - \text{current price}) / \text{current price}$ .

- BUY:** Expected return of 10% or more over the next 12 months.  
**HOLD:** Expected return between -10% and 10% over the next 12 months.  
**REDUCE:** Expected return of -10% or worse over the next 12 months.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.

\* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

### Sector Recommendations

- Overweight:** The industry is expected to outperform the relevant primary market index over the next 12 months.  
**Neutral:** The industry is expected to perform in line with the relevant primary market index over the next 12 months.  
**Underweight:** The industry is expected to underperform the relevant primary market index over the next 12 months.

### Country (Strategy) Recommendations

**Overweight:** Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Neutral:** Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

**Underweight:** Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.