COMPANY UPDATE

RATCH GROUP (RATCH TB)

THAILAND / SET / ENERGY & UTILITIES

Globlex Securities Co., Ltd.

31 August 2026

New growth lights at the tunnel end

- Data center growth is now close to materialize
- More growths from a new PDP 2026 and overseas
- Maintain BUY and lifted TP to THB55

More than light at the end of growth tunnel

We came back from RATCH's 2Q26 analyst meeting with a higher conviction on its net profit outlook, backed by three key messages. First, RATCH pursues a fast progress on its existing asset of soon-to-expire for RG's PPA, potentially turning it into a power supply for data center. Second, RATCH is ready to capture the coming new PDP 2026 for new capacity growths. Third, there exists growth opportunities for overseas power market, mainly Indonesia, for the larges-scale IPP.

Upside on 0.7-1.4GW power sales to data center on RG

The most significant development is RATCH's potential sales of power to data center play at its RG site - RATCH's large-scale 3.6GW IPP RG with 550 rais of available land out of total 2,000+ rais, full with ready-to-use infrastructures. We think RG's competitiveness includes the available 1-2GW IPP power source, 15-20 floating solar, 25MW biomass, plenty of water supplies, functioning 240kV/500kV substation, high-voltage transmission lines, gas pipeline network, fiber optic, and tank farms. As result, RATCH now is close to secure up to 0.7GW to 1.4GW power sales contract with major data center players, pending for the finalization of the new PDP 2026 that will legalize and provide the required laws for the "Direct IPP" and Independent Power Supplier (IPS) to enable RATCH to sell electricity directly to the users.

Ample growth opportunity from a new PDP 2026

RATCH also indicated that it is preparing multiple sites in Thailand to capture the soon-to-finalize PDP 2026, which embraces 1) 60-70% clean energy power share; 2) 2.4GW SMR; 3) tariff below THB4/kWh. Under these conditions, RATCH is highly likely to secure new capacity growth from the new PD for renewable, IPP and SPP, and even SMR as RATCH is owned 45% by EGAT – a state-owned enterprise.

Overseas growth remains rosy

RATCH also has multiple growth potentials overseas, including Indonesia, Australia, and the Philippines – three countries where RATCH already has presence and aims to grow its capacity not only for the new capacity under each country's PDPs to serve the fast-growing demands but also for data center. We think RATCH could capture at least 1-3GW capacity growth, thanks to its existing competitiveness and the low-cost funding.

Maintain BUY and lifted our TP to THB55

We maintain BUY and lifted our TP from THB42 to THB55 as we rolled over our valuation to 2027. We think RATCH is attractive on its competitiveness that could secure a host of growth opportunity from PDP 2026, RG, and overseas.

Analyst

Siriluck Pinthusoonthorn
Siriluck@globlex.co.th,
+662 672 5806

Suwat Sinsadok, CFA, FRM, ERP
suwat.s@globlex.co.th,
+662 687 7026

ESG Rating : AAA

CG Rating :

BUY

Target Price 12M (THB)	55.00
VS. BB Consensus TP (%)	+38.1%
Share Price (THB)	38.00
Upside/Downside	+44.7%

Share Data

Market Cap (THB m)	82,650.00
Par (THB)	10.00
Free Float (%)	45.79
Issued shares (m shares)	2,175

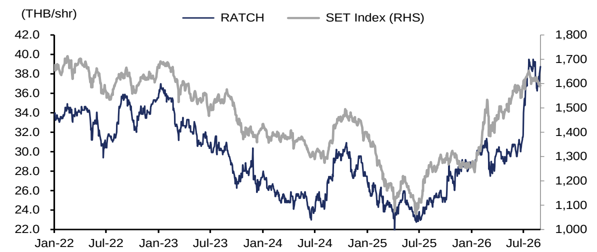
Financial forecast

YE Dec (THB m)	2025	2026E	2027E	2028E
Revenue	27,416	23,552	22,908	16,687
Net profit	6,220	8,168	8,507	7,944
Core net profit	6,324	8,168	8,507	7,944
vs Consensus (%)		28.4	21.1	11.2
Net profit growth (%)	1.5	31.3	4.2	(6.6)
Core net profit growth (%)	6.5	29.2	4.2	(6.6)
EPS (THB)	2.86	3.76	3.91	3.65
Core EPS (THB)	2.91	3.76	3.91	3.65
Chg from previous (%)		0.00	0.00	0.00
DPS (THB)	1.60	1.50	1.56	1.46
P/E (x)	10.31	10.12	9.72	10.40
P/BV (x)	0.69	0.84	0.80	0.76
ROE (%)	5.42	3.95	4.12	3.84
Dividend yield (%)	6.63	8.52	8.44	7.51

Source: Financial Statement and Globlex securities

Share Price Performance (%)

	1M	3M4.35)	6M	YTD
Stock	(1.94)	24.59	22.58	28.81
Market	0.30	23.08	17.95	2.17
12M High/Low (THB)				39.75 / 25.50



Major Shareholders (%) as of 13 Mar 2026

Electricity Generating Authority of Thailand	45.00
Eletricity Generating Authority Of Thailand Saving And Credit Cooperative Ltd.	6.19
Social Security Office	4.68

Company Profile

The Company is operated as a holding company, RATCH seeks to equity invest in core companies, subsidiaries, and/ or joint ventures, subject to its shareholding proportion. Its investment is mainly focused on fossil fuel power generation projects, renewable projects as well as businesses adjacent to electricity generation and energy both in Thailand and internationally. Its main incomes are in forms of dividend and profit sharing from invested companies.

Source: SETSMART, SET

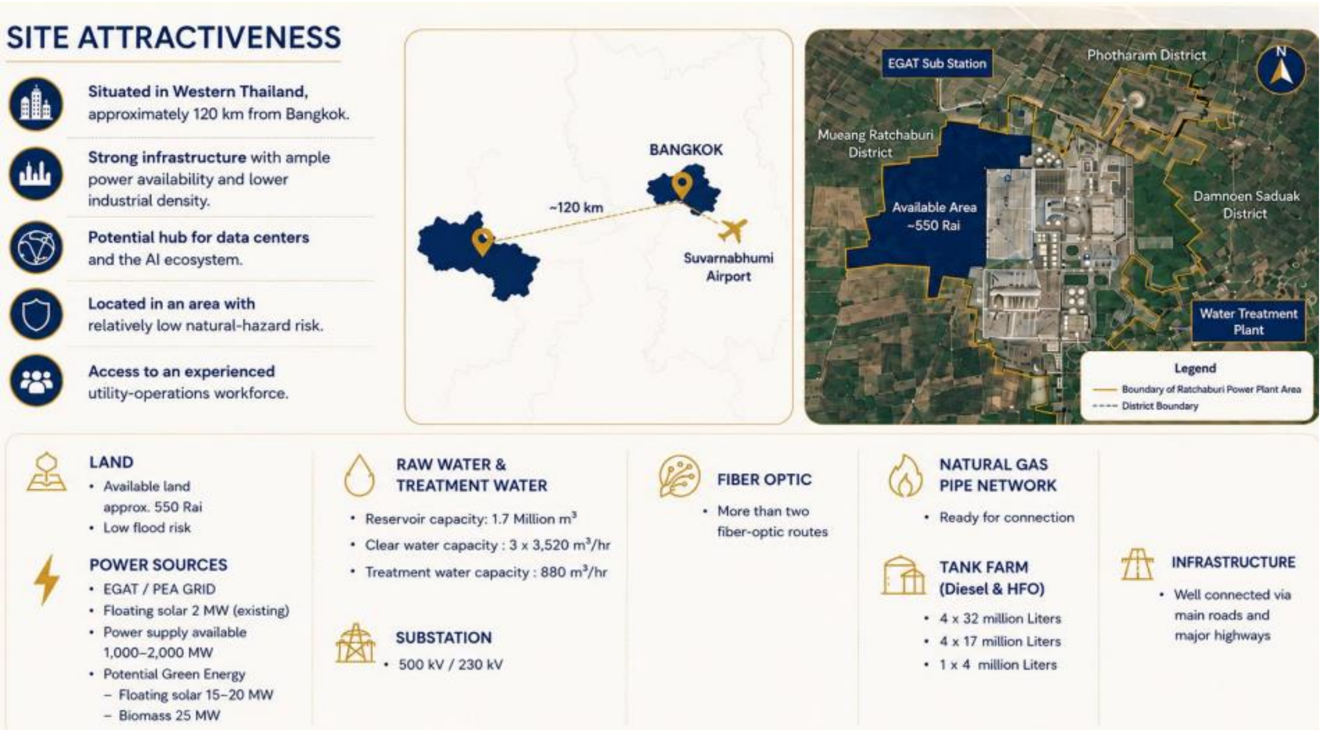
Exhibit 1: SoTP valuation

Cost of equity assumptions (%)		Cost of debt assumptions (%)	
Risk free rate	2.3	Pretax cost of debt	5.8
Market risk premium	8.5	Marginal tax rate	20.0
Stock beta	0.6		
Cost of equity, Ke	7.4	Net cost of debt, Kd	4.0
Weight applied	21.2	Weight applied	78.8
WACC (%)	4.7		

DCF valuation estimate	THB m	THB/share	Comments
Core operating assets	97,253	44.7	Include RG, RAC, KKW, WACC 6.2%, Risk free rate 2.3%
Investments	16,091	7.4	Estimated value for affiliates post 2018E at 1.1x P/BV
Hongsa	19,453	8.9	WACC 6.2%, Risk free rate 2.3%, Risk premium 8.5%
Cash	9,318	4.3	At end-2027E
Debt	-93,972	(43.2)	At end-2027E
Minorities	-119	(0.1)	At end-2027E
Residual ordinary equity	48,024	22.1	
Hin Kong (1.4GW)	7,876	3.6	Assume EIRR at 11%
New 214 wind farms in Australia (214MW)	9,508	4.4	
NNEG& NNE	15,360	7.1	
BAFS (15.5%)	2,969	1.4	Assume fair price at THB10 for 98.98m shares
Paiton (45%)	19,093	8.8	
Nexif	16,886	7.8	Assume EIRR at 12.9%, COD 2022-28E
Target price	**119,717**	**55.0**	

Sources: RATCH; Globlex Research

Exhibit 2: Data center campus project in Ratchaburi area (RG)



Sources: RATCH

Balance sheet (THB m)					
Year ending Dec	**2024**	**2025**	**2026E**	**2027E**	**2028E**
Current assets					
Cash & ST investment	8,930	14,253	10,637	9,318	9,896
Account receivable	4,237	7,138	7,373	7,602	6,935
Inventories	2,446	2,653	2,103	2,090	1,343
Others	10,432	12,293	10,561	10,272	7,483
Non-current assets					
Net fixed assets	46,585	46,472	45,773	45,410	45,047
Others	141,708	155,194	155,194	155,194	155,194
Total Assets	**214,337**	**238,004**	**231,642**	**229,886**	**225,897**
Current liabilities					
Account payable	3,956	5,632	4,465	4,437	2,851
ST borrowing	17,735	23,321	23,321	23,321	23,321
Others	1,350	776	667	649	473
Long-term liabilities					
Long-term debts	50,734	87,650	77,650	70,650	63,650
Others	34,188	12,978	12,978	12,978	12,978
Total liabilities	**107,963**	**130,357**	**119,082**	**112,035**	**103,272**
Paid-up capital	21,750	21,750	21,750	21,750	21,750
Retained earnings	65,794	68,534	73,329	78,501	83,155
Others	9,838	3,167	3,167	3,167	3,167
Minority interest	8,992	14,195	14,314	14,434	14,553
Shareholders' equity	**106,374**	**107,646**	**112,560**	**117,851**	**122,624**

Profit & loss (THB m)					
Year ending Dec	**2024**	**2025**	**2026E**	**2027E**	**2028E**
Revenue	**33,458**	**27,416**	**23,552**	**22,908**	**16,687**
Cost of goods sold	(23,270)	(18,039)	(14,303)	(14,211)	(9,131)
Gross profit	**10,188**	**9,377**	**9,249**	**8,697**	**7,557**
Operating expenses	(3,253)	(3,282)	(1,884)	(1,833)	(1,335)
Operating profit	**6,934**	**6,095**	**7,365**	**6,864**	**6,222**
EBIT	**2,715**	**2,491**	**4,553**	**5,501**	**5,358**
Depreciation	(4,028)	(3,708)	(2,812)	(1,363)	(863)
EBITDA	**6,743**	**6,198**	**7,365**	**6,864**	**6,222**
Non-operating income	**2,066**	**1,985**	**2,746**	**2,090**	**1,359**
Other incomes	872	1,096	1,321	1,452	800
Other non-op income	1,193	889	1,425	638	559
Non-operating expense	**(4,542)**	**(3,826)**	**(5,116)**	**(4,706)**	**(4,368)**
Interest expense	(4,447)	(4,332)	(5,116)	(4,706)	(4,368)
Other non-op expense	(95)	506	0	0	0
Equity income/(loss)	6,798	6,897	6,455	6,204	6,090
Pre-tax Profit	**7,037**	**7,547**	**8,638**	**9,090**	**8,439**
Extraordinary items	191	(104)	0	0	0
Current taxation	(907)	(575)	(351)	(464)	(376)
Minorities	(195)	(647)	(119)	(119)	(119)
Net Profit	**6,127**	**6,220**	**8,168**	**8,507**	**7,944**
Core net profit	**5,936**	**6,324**	**8,168**	**8,507**	**7,944**
EPS (THB)	**2.82**	**2.86**	**3.76**	**3.91**	**3.65**
Core EPS (THB)	**2.73**	**2.91**	**3.76**	**3.91**	**3.65**

Key ratios					
Year ending Dec	**2024**	**2025**	**2026E**	**2027E**	**2028E**
Growth (%YoY)					
Sales	(23.9)	(18.1)	(14.1)	(2.7)	(27.2)
Operating profit	(4.3)	(12.1)	20.8	(6.8)	(9.4)
EBITDA	(5.2)	(8.1)	18.8	(6.8)	(9.4)
Net profit	18.6	1.5	31.3	4.2	(6.6)
Core net profit	17.9	6.5	29.2	4.2	(6.6)
EPS	18.6	1.5	31.3	4.2	(6.6)
Core EPS	17.9	6.5	29.2	4.2	(6.6)
Profitability (%)					
Gross margin	30.4	34.2	39.3	38.0	45.3
Operation margin	20.7	22.2	31.3	30.0	37.3
EBITDA margin	20.2	22.6	31.3	30.0	37.3
Net margin	18.3	22.7	34.7	37.1	47.6
ROE	6.1	6.6	8.5	8.4	7.5
ROA	4.1	4.1	4.8	5.1	4.9
Stability					
Interest bearing debt/equity (x)	0.6	1.0	0.9	0.8	0.7
Net debt/equity (x)	0.6	0.9	0.8	0.7	0.6
Interest coverage (x)	0.6	0.6	0.9	1.2	1.2
Interest & ST debt coverage (x)	0.1	0.1	0.2	0.2	0.2
Cash flow interest coverage (x)	0.1	0.1	0.2	0.1	0.2
Current ratio (x)	1.1	1.2	1.1	1.0	1.0
Quick ratio (x)	0.6	0.7	0.6	0.6	0.6
Net debt (THB m)	59,540	96,718	90,335	84,654	77,076
Activity					
Asset turnover (X)	0.2	0.1	0.1	0.1	0.1
Days receivables	52.2	75.7	112.4	119.3	159.0
Days inventory	38.9	51.6	60.7	53.8	68.6
Days payable	81.2	97.0	128.8	114.3	145.7
Cash cycle days	9.9	30.3	44.3	58.8	81.9

Cash flow (THB m)					
Year ending Dec	**2024**	**2025**	**2026E**	**2027E**	**2028E**
Operating cash flow	**16,147**	**12,958**	**18,205**	**16,101**	**17,339**
Net profit	6,127	6,220	8,168	8,507	7,944
Depre.& amortization	4,028	3,708	2,812	1,363	863
Change in working capital	(806)	(3,867)	771	26	2,442
Others	6,798	6,897	6,455	6,204	6,090
Investment cash flow	**7,101**	**(31,624)**	**4,342**	**5,204**	**5,590**
Net CAPEX	879	(3,595)	(2,112)	(1,000)	(500)
Change in LT investment	29,407	(38,285)	6,455	6,204	6,090
Change in other assets	(23,184)	10,256	0	0	0
Free cash flow	**23,248**	**(18,666)**	**22,547**	**21,306**	**22,929**
Financing cash flow	**(37,882)**	**23,990**	**(26,164)**	**(22,625)**	**(22,351)**
Change in share capital	0	0	0	0	0
Net change in debt	(17,629)	42,502	(10,000)	(7,000)	(7,000)
Dividend paid	(3,251)	(3,251)	(3,374)	(3,335)	(3,290)
Others	(17,002)	(15,262)	(12,790)	(12,290)	(12,060)
Net cash flow	**(14,634)**	**5,324**	**(3,617)**	**(1,319)**	**578**

Per share (THB)					
EPS	2.82	2.86	3.76	3.91	3.65
Core EPS	2.73	2.91	3.76	3.91	3.65
CFPS	4.67	4.91	5.10	4.59	4.10
BVPS	44.77	42.97	45.17	47.55	49.69
Sales/share	15.38	12.60	10.83	10.53	7.67
EBITDA/share	3.10	2.85	3.39	3.16	2.86
DPS	1.60	1.60	1.50	1.56	1.46
Valuation					
P/E (x)	10.65	10.31	10.12	9.72	10.40
P/BV (x)	0.67	0.69	0.84	0.80	0.76
Dividend yield (%)	5.33	5.42	3.95	4.12	3.84
Divdend payout ratio (%)	56.80	55.94	40.00	40.00	40.00

RATCH GROUP (RATCH TB) | THAILAND / SET / ENERGY & UTILITIES

ESG Analysis

<table>
<tr><th>ESG Assessment</th><th>SET ESG</th><th>Bloomberg</th></tr>
<tr><td>Environment
RATCH continues to support the energy transition by expanding renewable energy investments, improving power generation efficiency, and advancing its roadmap toward carbon neutrality and Net Zero emissions. The company also strengthens environmental management through greenhouse gas reduction, water conservation, waste management, and biodiversity protection initiatives.</td><td rowspan="3">AAA</td><td>4.81</td></tr>
<tr><td>Social
RATCH prioritizes occupational health and safety, employee capability development, and human rights while supporting communities through education, healthcare, environmental conservation, and local economic development programs. The company maintains active stakeholder engagement to foster sustainable shared value.</td><td>5.79</td></tr>
<tr><td>Governance
RATCH maintains a robust governance framework with independent board oversight, enterprise risk management, strong internal controls, and anti-corruption practices. ESG principles are integrated into corporate strategy and investment decisions, supported by transparent sustainability reporting aligned with international standards.</td><td>4.79</td></tr>
<tr><td>Overall | CG Score: Excellent (5-star) | CAC: Certified</td><td></td><td>5.07</td></tr>
</table>

Bloomberg ESG scores reflect FY2025 data (latest available). SET ESG Rating as of April 2026 (Globlex Research). CG rating reflects 2025 Thai IOD survey. SET ESG Rating as of 9 January 2026.
Sources: SET, Thai IOD, CAC, Bloomberg, Globlex Securities Research

Globlex Securities Co., Ltd.

SET ESG Ratings 2025 | Thai Listed Companies — As of 9 January 2026

Ratings: AAA (90-100)							
AAV	ACE	ADVANC	AJ	AMATA	AMATAV	ASW	AWC
BAM	BANPU	BAY	BBGI	BBL	BDMS	BEM	BGC
BGRIM	BJC	BKIH	BPP	BTG	CENTEL	CKP	CPALL
CPF	CPAXT	CPN	CRC	DITTO	EASTW	FPI	FPT
GLOBAL	GPSC	GUNKUL	HANA	HENG	HMPRO	III	ILM
IVL	KBANK	KCG	KJL	KKP	KTB	KTC	LH
LOXLEY	MAJOR	MBK	MC	M-CHAI	MFEC	MTI	NER
NOBLE	OR	ORI	OSP	PB	PLANB	PR9	PSH
PTG	PTT	PTTEP	PTTGC	**RATCH**	S	S&J	SABINA
SAT	SC	SCB	SCC	SCG	SCGP	SIRI	SJWD
SKY	SNP	STA	STECON	STGT	SVOA	TEAMG	TEGH
TFMAMA	THCOM	TISCO	TMT	TOA	TOP	TPBI	TTA
TTB	TTW	TVO	VNG	WHA	WHAUP		
Ratings: AA (80-89)							
ADB	AKP	AOT	AP	ASK	ASP	AURA	BCH
BLA	BRI	BTS	CBG	CIVIL	CK	CMAN	COLOR
COM7	DMT	DRT	EGCO	EPG	ETC	GFPT	GULF
HTC	ICHI	ILINK	IT	ITTHI	JMART	KCE	KUMWEL
LHFG	MINT	MODERN	MOSHI	MSC	MTC	NVD	NYT
PCC	PRM	PSL	QTC	RBF	SA	SAWAD	SCCC
SCGD	SELIC	SFLEX	SHR	SMPC	SNNP	SPALI	SPI
SSP	SUTHA	SYNEX	TASCO	TCAP	TCMC	TGH	THANI
TIPH	TKS	TLI	TOG	TPAC	TPIPP	TSC	TU
UAC	UBE	VIH	WICE	XO	ZEN		
Ratings: A (65-100)							
AEONTS	ALLA	ALT	ALUCON	BA	BH	BLC	CFRESH
CHAO	CHASE	CHG	CM	CPL	CREDIT	ERW	GABLE
HARN	HUMAN	INSET	IRC	ITC	JMT	KSL	M
MALEE	MGC	MOONG	NEO	PHOL	PLUS	PM	PPS
PQS	PROUD	PRTR	PSP	Q-CON	QLT	SAK	SAPPE
SCAP	SEAFCO	SEAOIL	SENA	SENX	SGC	SICT	SITHAI
SKR	SNC	SPC	SSSC	SYMC	TAN	TBN	TGE
THANA	THIP	THREL	TPA	TPCS	TQM	TRU	TWPC
UPF	UPOIC	VIBHA	WPH				
Ratings: BBB (50-64)							
AKR	ASIMAR	CSC	J	LEO	MEGA	NL	PRIN
SE	SO	SPRC	SUN	TMILL	TSTH	WP	YUASA

The information appearing in this document aims only at providing information to investors. It is neither investment advice nor legal opinion. The Stock Exchange of Thailand (SET) shall neither be responsible for authentication of information nor other usages to serve any specific purpose. In addition, SET shall not be responsible for any damage caused by using, referring to, or publicizing some parts or all of the information in any form whatsoever. Moreover, SET reserves the rights to change, amend, adjust or add either some or all of the contents of this document, including changing the SET ESG Ratings according to SET's criteria.

Source: SET ESG Ratings, Stock Exchange of Thailand (setsustainability.com). Ratings as of 9 January 2026. Only companies scoring 50 and above are assigned a rating. Covered company are Bold in letter.

GENERAL DISCLAIMER

Analyst Certification

Siriluck Pinthusoonthorn, Register No. 119539, Globlex Securities Public Company Limited

The opinions and information presented in this report are those of the Globlex Securities Co. Ltd. Research Department. No representation or warranty in any form regarding the accuracy, completeness, correctness or fairness of opinions and information of this report is offered by Globlex Securities Co. Ltd. Globlex Securities Co. Ltd. Accepts no liability whatsoever for any loss arising from the use of this report or its contents. This report (in whole or in part) may not be reproduced or published without the express permission of Globlex Securities Co. Ltd.

RECOMMENDATION STRUCTURE

Stock Recommendations

Stock ratings are based on absolute upside or downside, which we define as (target price* - current price) / current price.

BUY: Expected return of 10% or more over the next 12 months.
HOLD: Expected return between -10% and 10% over the next 12 months.
REDUCE: Expected return of -10% or worse over the next 12 months.

Unless otherwise specified, these recommendations are set with a 12-month horizon. Thus, it is possible that future price volatility may cause temporary mismatch between upside/downside for a stock based on market price and the formal recommendation.
* In most cases, the target price will equal the analyst's assessment of the current fair value of the stock. However, if the analyst doesn't think the market will reassess the stock over the specified time horizon due to a lack of events or catalysts, then the target price may differ from fair value. In most cases, therefore, our recommendation is an assessment of the mismatch between current market price and our assessment of current fair value.

Sector Recommendations

Overweight: The industry is expected to outperform the relevant primary market index over the next 12 months.
Neutral: The industry is expected to perform in line with the relevant primary market index over the next 12 months.
Underweight: The industry is expected to underperform the relevant primary market index over the next 12 months.

Country (Strategy) Recommendations

Overweight: Over the next 12 months, the analyst expects the market to score positively on two or more of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Neutral: Over the next 12 months, the analyst expects the market to score positively on one of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.

Underweight: Over the next 12 months, the analyst does not expect the market to score positively on any of the criteria used to determine market recommendations: index returns relative to the regional benchmark, index sharpe ratio relative to the regional benchmark and index returns relative to the market cost of equity.